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(a company incorporated in the Cayman Islands with limited liability)

(Stock Code: 220)

PRESENTATION ON ANNUAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2020

A presentation in relation to the results of Uni-President China Holdings Ltd. and its subsidiaries for the year ended 31 December 2020 is appended to this announcement.

On behalf of the Board
Uni-President China Holdings Ltd.
Lo Chih-Hsien
Chairman

Hong Kong, 19 March 2021

As at the date of this announcement, the Board comprised Mr. Lo Chih-Hsien and Mr. Liu Xinhua as executive directors; Mr. Chen Kuo-Hui and Mr. Su Tsung-Ming as non-executive directors; and Mr. Chen Sun-Te, Mr. Chen Johnny, Mr. Fan Ren-Da, Anthony and Mr. Lo Peter as independent non-executive directors.



2020 Annual Results

19 March, 2021

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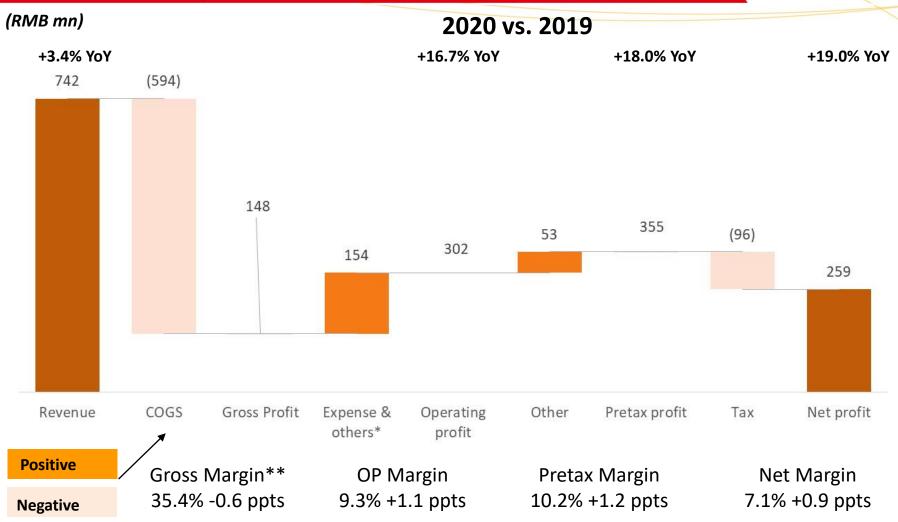
Results Highlight

(In RMB mn unless otherwise noted)	2020	2019	YoY	
Revenue	22,762	22,020	3.4%	
Gross profit	8,066	7,918	1.9%	
Gross margin	35.4%	36.0%	-0.6 ppts	
Operating profit	2,108	1,806	16.7%	
Operating margin	9.3%	8.2%	1.1 ppts	
Pretax profit	2,326	1,971	18.0%	
Pretax margin	10.2%	9.0%	1.2 ppts	
Net profit	1,626	1,366	19.0%	
Net margin	7.1%	6.2%	0.9 ppts	
EPS (RMB cents)	37.64	31.63	19.0%	
DPS (RMB cents)**	37.64	31.63	19.0%	
ROE *	11.8%	10.2%	1.6 ppts	

^{*}ROE figures are based on average equity attributable to shareholders of the company **the board of directors of the Company will propose to declare a final cash dividend for the year at the forthcoming annual general meeting of the Company. Subject to the approval of Shareholders at the forthcoming annual general meeting of the Company.



Earnings drivers (2020)



^{*} Including selling and marketing, administrative, other income/expenses and other gains - net; **Gross margin declined mainly due to product mix change owing to the pandemic, food segment contribution to total revenue increase 2.8 ppts to 41.4% of total revenue.

UNI-PRESIDENT CHINA

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Financial Highlights

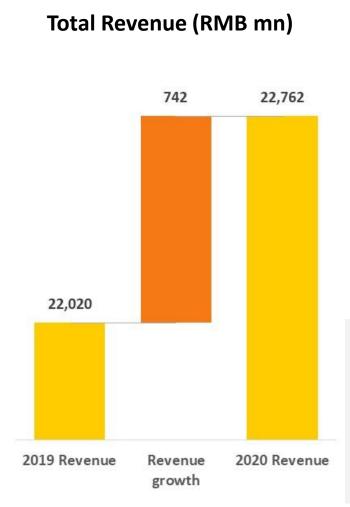
	2020		2019	
(RMB mn)	Amount	%	Amount	%
Cash*	7,690	35%	6,484	30%
Borrowings**	487	2%	1,163	5%
Total Assets	22,104	100%	21,757	100%
Total Equity	13,887	63%	13,633	63%
(Borrowings** - Cash*)/ Equity	-51.9%		-39.0%	
Current Ratio	80.4%		91.8%	
Trade Receivable Turnover Days	9		9	
Inventories Turnover Days***	45		41	
Trade Payable Turnover Days***	44		42	

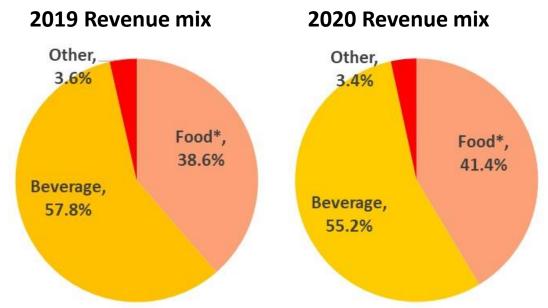
^{**} excluding lease liabilities *** Longer inventory turnover days and trade payable turnover days versus last year are mainly due to preparation for high-demand products during the pandemic and for Chinese New Year.



^{*} Including cash and bank balances, long-term time deposits, and term bank products (principal protected)

Revenue breakdown by product





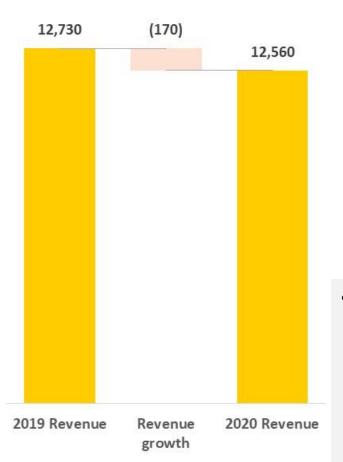
Food revenue growth of 10.9% YoY in 2020. "Soup Daren", which has registered a double-digit in revenue for 12 consecutive years. Hotpot series products and a series of limited co-branded products were launched under "Kai Xiao Zao" to meet the needs of different consumers and extend the consumption scenarios.

UNI-PRESIDENT CHIN

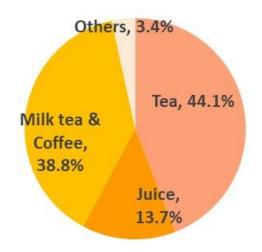
^{*} Food segment include self-heating rice meals "Kai Xiao Zao (開小灶)"

Beverage rev* breakdown by type

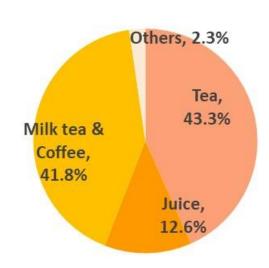
Total Revenue (RMB mn)



2019 Revenue mix



2020 Revenue mix

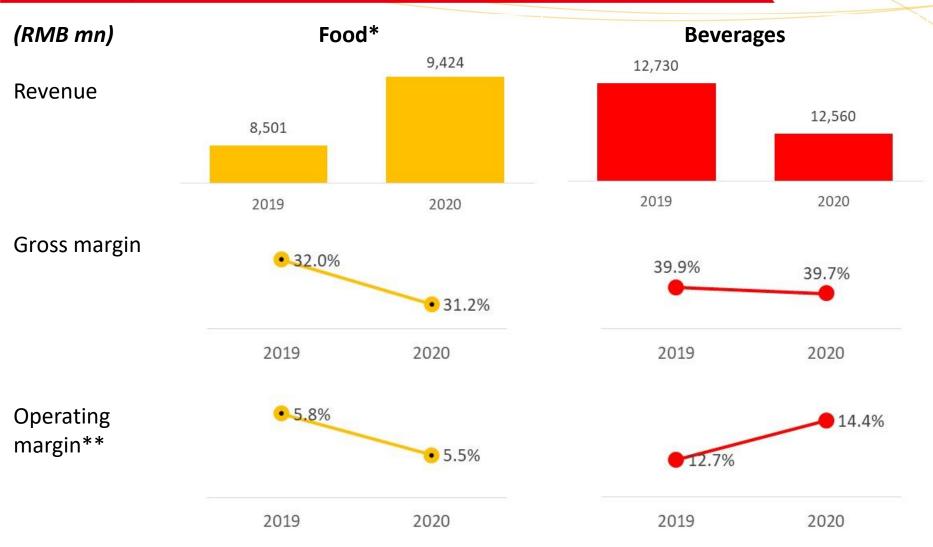


• Beverage revenue decline 1.3% YoY in 2020, mainly influenced by the epidemic in the first quarter and steadily picked up after the second quarter. Classic brands of "Uni Assam Milk Tea (統一阿薩姆奶茶)" business marked a 7.3% YoY growth in 2020 while Sugarfree tea "Chai Li Won(茶裏王)" grow multiple times.



^{*} Denotes revenue

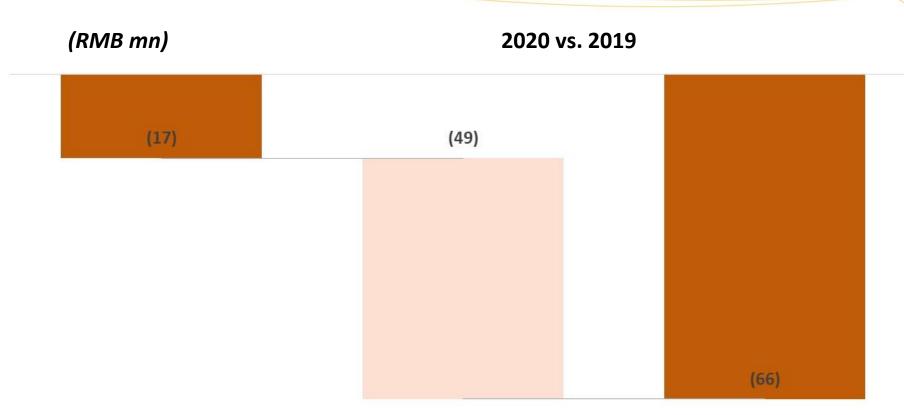
Segment Performance



^{*} Food segment include self-heating rice meals "Kai Xiao Zao(開小灶)"

^{**}Segment profit does not include unallocated profit/ (loss)

Expenses breakdown



Selling and marketing

Selling and marketing expense ratio** to 23.5% (-0.9 ppt YoY)

Administrative

Administrative expense ratio** to 4.2% (-0.4 ppts YoY)

Company

Company expense* ratio to 27.7% (-1.3 ppts YoY)



^{*} Selling and marketing plus administrative expense

^{**} As % of revenue

Q & A Session



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Appendix 1: New Product Strategy







Appendix 2: New Product Strategy







